To fulfill its mission of promoting democratic values; observing the political, economic and institutional performance; and formulating policy proposals that contribute to good governance and welfare of the people, in 2015 the Center for Opening and Development of Latin America (CADAL) organized 30 events, released 20 publications, recorded a total of 65 press mentions, signed two agreements and its members attended international events in Panama, USA, Czech Republic and South Korea.

Activities which were realized during 2015 by CADAL were carried out through the Program for Strengthening Democratic institutions in Argentina, the Regional Political and Economic Analysis Program (Latin Paper) and the Program for International Democratic Solidarity (Puente Democrático).

In total, during 2015 CADAL received contributions of 1,994,155.09 Argentine pesos.

Several of the activities realized in this period were mentioned in the media and information websites, including La Nación (Buenos Aires, Argentina), Clarín (Buenos Aires, Argentina), El País (Madrid, Spain), El Cronista Comercial (Buenos Aires, Argentina), Infobae (Buenos Aires, Argentina), Perfil (Buenos Aires, Argentina), El País (Montevideo, Uruguay), 14ymedio (Havana, Cuba), and El Universal (Mexico).

The Board of Directors thanks all those who made possible the work of the institution in this period: the permanent staff, Hernán Alberro (Programs Director), Marisa Di Vitto (Director of Administration and Finance), Sergio Casais (Webmaster) and Adrian Lucardi and Veronica Repond (Associated Researchers); scholarship holder Marina J. Wollmann; the volunteers Léo Moreau, Hendrika Langelüddecke, Cecilia Pérez, Eric Grosembacher, Facundo González Sembla, Camila Estrabón, Noelia García Pérez, Antonela Espinosa, Matías Llohis and Micaela Bounchanavong; the foreign interns Laura Paucar (France), Swaantje Marten (Germany), Kazuya Hasegawa (Japan), María Mayboeck (Austria), Stéphanie Scherrer (Switzerland) and Patrizia Castrogiovanni (Venezuela).

Special thanks to all guest speakers who participated in any of the 30 events in 2015:

<table>
<thead>
<tr>
<th>DETAILED INCOMES 2015</th>
<th>%</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>ARGENTINA</td>
<td>21%</td>
<td>417,038.30</td>
</tr>
<tr>
<td>Members of CADAL</td>
<td></td>
<td>303,630.00</td>
</tr>
<tr>
<td>Companies</td>
<td></td>
<td>28,000.00</td>
</tr>
<tr>
<td>International cooperations (Embassies and organizations)</td>
<td></td>
<td>66,988.30</td>
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<tr>
<td>Individuales (Suscribers)</td>
<td></td>
<td>15,700.00</td>
</tr>
<tr>
<td>Book sales</td>
<td></td>
<td>1,220.00</td>
</tr>
<tr>
<td>Fees paid for events and training activities</td>
<td></td>
<td>1,500.00</td>
</tr>
<tr>
<td>FOREIGN INCOMES</td>
<td>79%</td>
<td>1,577,116.79</td>
</tr>
<tr>
<td>Foreign foundations</td>
<td></td>
<td>1,577,116.79</td>
</tr>
<tr>
<td>TOTAL INCOME</td>
<td>100%</td>
<td>1,994,155.09</td>
</tr>
</tbody>
</table>

Finally, our thanks to all individuals, companies and institutions whose contributions allowed during 2015 the realization of our activities of analysis, research, dissemination, training, advocacy and international democratic solidarity.

Gabriel C. Salvia
Chairman
This program is dedicated to instigate a policy and institutional agenda that contributes to consolidation of democracy at national level and in the provinces, emphasizing its importance as a pillar of economic and social progress.

The main activity of 2015 was the publication of the book “Challenges for strengthening democracy in Argentina,” which was presented in the cities of Corrientes, Rosario, Junín and Buenos Aires.

This book was published with support of Konrad Adenauer Foundation, compiled by Gabriel Salvia and its authors are Carlos Gervasoni, Gerardo Scherlis, Aleardo Laría, Clara Maria Guida, Diego Hernán Armesto, Nestor Losa and Nestor Sclauzero. The foreword was given by Marcos Novaro, which states that “after visiting the papers that make up this collection, readers will get a comprehensive and detailed thought why democracy in Argentina has survived successive political crises and economic recovery since 1983, but has failed to take firm steps towards good governance”.

Another activity realized in 2015 by this program, with the support of private companies, was the Legislative Barometer “Proposals for the Political, Economic and Social Agenda 2014-2015 in Argentina,” a five-question survey that was answered by 46 national legislators.

Moreover, within the framework of this program the following CADAL documents were published: “Analysis on the situation and alternatives of reforms” by Marcos Novaro (February 9th, 2015); “Open, simultaneous and mandatory primary system in Argentina: analysis and recommendations”, by Carlos Fara (May 27th, 2015); “The Vice President and austerity in the Senate of the Nation”, by Gabriel C. Salvia (June 15th, 2015); “A security policy that ignores citizens: Argentina 2003-2015”, by Sybil Rhodes and Jorge M. Streb (September 9th, 2015); “The transparency of national legislators and the strengthening of representative democracy” by Gabriel C. Salvia and Veronica E. Repond (December 9th, 2015); “The economic challenges of the government of Cambiemos: the urgent and the important.” by Jorge M. Streb (December 15th, 2015).
REGIONAL POLITICAL AND ECONOMIC ANALYSIS PROGRAM

PAPER LATINO

This program provides the monitoring and analysis of political, economic and institutional performance in Latin America. Its main activities are the cycle of events “Foros Latinos”, educational activities for young people by the Latin American School of Political and Economic Studies (ELEPE) and the administration of the site “Análisis Latino”.

FOROS LATINOS

During 2015 Paper Latino organized 12 “Foros Latinos”, including 1 Foro Latinoamericano Punta del Este, 7 meetings of Foro Latinoamericano Buenos Aires and 4 Foro Catalinas. The Foro Latinoamericano Buenos Aires is a cycle of analysis and reflection on the political, economic, social and institutional present of Argentina and Latin America. For its part, the Foro Catalinas is an analysis cycle aimed at CADAL’s subscribers and special guests; and Foro Latinoamericano Punta del Este is an annual event organized by CADAL in the AWA Boutique Hotel. In 2015 neither a Foro Diplomático, nor a Foro Latinoamericano Montevideo or Foro Latino Global took place.

Websites:
www.analisislatino.com
www.foroslatinos.org
INTERNATIONAL DEMOCRATIC SOLIDARITY PROGRAM
PUENTE DEMOCRÁTICO

This program promotes democracy internationally and conducts realizes advocacy for the implementation of an active foreign policy in the defense of human rights.

This program promotes democracy internationally and conducts advocacy for the implementation of an active foreign policy in the defense of human rights.

During 2015, the “Puente Democrático” Program published 4 Documents, 14 reports of the Observatory of International Relations and Human Rights, 2 Reports fight against the Anti-Semitism, 4 editions of Latin Cuban Dialogue; and organized 10 events, gave two training events and nominated Cuban democracy activists to 4 international human rights awards.

The chairman of CADAL, Gabriel Salvia, participated in the 19th edition of the Forum 2000 in Prague, Czech Republic, and in the 8th Assembly of the World Movement for Democracy held in Seoul, South Korea.

The Vaclav Havel Institute, an initiative of the “Puente Democrático” Program, organized the “Conference on the International Day of Remembrance for Victims of Totalitarianism” which was sponsored by the embassies of Germany, Austria, Belgium, Canada, Denmark, Poland, Slovakia, Slovenia, Sweden, Switzerland, the Konrad Adenauer Foundation, the Delegation of Argentine Jewish Associations (DAIA), Forum 2000, People in Need, UN Watch and the Committee to Protect Journalists.

This year 10 volunteers joined the Observatory for International Relations and Human Rights, who monitor the internal situation in the following countries: Saudi Arabia, Bahrain, North Korea, Chad, China, Equatorial Guinea, Laos, Philippines, Somalia, Sudan and South Sudan.

Websites:
www.puentedemocratico.org
www.vaclavhavel.org.ar
www.procubalibre.org
In its work of promoting political opening in Cuba, CADAL invited several Cuban democracy activists to Buenos Aires. In this way, colleagues from Cuba participated as exhibitors at events, held lectures at universities, gave interviews to the media, held meetings with local political figures, attended training courses on electoral issues and witnessed the primaries, the first round of the presidential election and the run-off in Argentina.
RENEWAL OF AUTHORITIES

Two of CADAL’s authorities joined the civil service of the Argentine government which took over last December 10. Therefore, replacements were appointed and the Board was expanded to five members, being now composed as follows: Gabriel Salvia, Chairman; Sybil Rhodes, Vice President; Bernabé García Hamilton, Secretary; Maria Reviriego, Treasurer; and Tristán Rodríguez Loredo, Pro-Treasurer.

Horacio Reyser, who served as Vice President of CADAL and Director of the Business Council, assumed as advisor for foreign investment. Meanwhile, Marcelo Loprete, who held the position of Secretary of CADAL, was appointed trustee of PAMI.

Horacio and Marcelo were two pillars CADAL. Loprete collaborated generously from the constitution of CADAL as a Foundation, helping it to obtain legal status in just three months in 2003 and then as legal counsel. Reyser contributed with his vision from the business sector, guiding the work and proposals of CADAL in economic and institutional issues and being the largest individual donor. Both Marcelo and Horacio also volunteered as exhibitors in events and have always been willing to offer their valuable advice.

FOREIGN INTERNS

“I wanted to thank the team of CADAL for the three months I spent in the office as an intern. It was a great opportunity and a very positive experience.”

Stéphanie Scherrer (Switzerland)

“The opportunity that CADAL gave me, as a foreign intern, was an enriching experience because it strengthened my values of democracy, freedom and human rights.”

Patrizia Castrogiovanni (Venezuela)

The CADAL’s Internship Program is aimed at young foreign university students and recent graduates who wish to practice or gain experience in the field of a Civil Society Organization in Argentina.

In 2015 Laura Paucar (France), Swaantje Marten (Germany), Kazuya Hasegawa (Japan), María Mayboeck (Austria), Stéphanie Scherrer (Switzerland) and Patrizia Castrogiovanni (Venezuela) did an internship at CADAL’s office.

VOLUNTEERS

During 2015 a call for voluntary service as Assistant in Institutional Relations, and Cecilia Pérez (UCA), Matthias Llohis (UADE), Eric Grosembacher (UCEMA), Camila Strabo (UADE), Facundo González Sembla (UCA), Antonela Espinosa (UADE) and Noelia García Pérez (UADE) were incorporated. Among those attending the program Good Bye Lenin several joint the Observatory of International Relations and Human Rights.